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HE ROCKEFELLER FOUNDATION INTER-OFFICE CORRESPONDENCE					
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8/28/31

Dear Alan:

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You have a pretty fair knowledge, I know, of the rather extraordinary administrative difficulties which confront the University While in Chicago of Chicago in relation to its two medical schools. Mr. Swift and Mr. Woodward described the present state of their studies and expressed a very great desire that they could get your view of the Arnett and I felt that it would be out of the general situation. question to have an officer of the Foundation lay down the law to them or be responsible for a program. On the other hand, they are, I believe, perfectly sincere in earnestly desiring for their guidance an impersonal outside estimate of present values and possible programs. Arnett and I talked the matter over and in spite of obvious difficulties were inclined to believe that it would be a most valuable service, but with the thought that a confidential report would imply too much in the way of responsibility should we oppose the past history, in which very drastic opinion was given in no uncertain terms.

The situation is certainly one which needs most careful study on the part of their administrative officers and all the advice that they can get, and my personal opinion is that history should not play too much of a role in the determination of policy. Arnett and I promised merely to present the situation to you on your return to let you decide whether it was a possibility for you to make such a study and report. They are anxious to have this happen as early as possible. I know how busy you are going to be. Perhaps after the family is settled you can spare a

week but at any rate I want to get this early in your mind.

I have had an exceedingly medical summer - unfortunately, personal rather than abstract. The proposed short visit to Harold Swift's country place coincided with a colitis which when in connection with a diverticulitis kept me exceedingly quiet. A very thorough diagnosis however, relieved my mind of much anxiety in connection with a possible more serious situation and showed also that my old ulcer has apparently been healed for a long time and the spring symptoms were due to spasticity and not ulcer. In the course of the proceedings I ran foul of your friend Jacobs; and this is partial explanation for my failure as a correspondent.

I very much enjoyed your letters and even thought about them.

I hope to make up on conversation for a lack of communication during the summer. Hope everything goes well with your settling. We are leaving Monday to begin the summer at Sakonnet according to program. It will be a pretty brief stay. I have no definite plans for returning but will come back from time to time as seems desirable and be back permanently probably around September 20th.

Tom will be back before that time but is holding over at Sakonnet so we can do some conferring. You will overlap Rufus who starts for Chicago about the middle of the month. Gunn is in California and was pretty well baked out in China. He is preparing a report and most of his letters have said that you and I should visit China in the near future.

will get some good out of it. Greetings to the family, and I hope you settle easily and readily.